# Introduction to Services Marketing

#### Services Marketing

Steve Welton
Professor of Marketing
University of Nebraska- Lincoln

## Introduction to Services Objectives

- Understand what services are.
- Understand the need for special services marketing concepts.
- Outline the basic differences between goods and services.

#### Services Can Mean All of These

- Service as a product
- Service imbedded in a tangible product
- Customer service

#### **Examples of Service Industries**

- Health Care
  - hospital, medical practice, dentistry, eye care
- Professional Services
  - accounting, legal, architectural
- Financial Services
  - banking, investment advising, insurance
- Hospitality
  - restaurant, hotel/motel, bed & breakfast
  - ski resort, rafting
- Travel
  - airline, travel agency, theme park
- Others
  - hair styling, pest control, plumbing, lawn maintenance, counseling services, health club, interior design

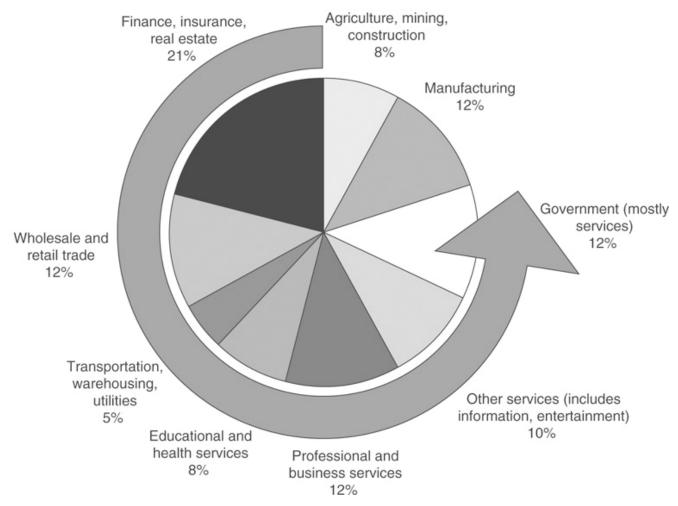
### Why study Services Marketing?

- Growth in service-based economies
- Service as a business imperative in manufacturing and IT
- Deregulated industries and professional service needs
- Services marketing is different
- Service equals profits

### Contributions of Service Industries to U.S. Gross Domestic Product

#### FIGURE 1.1 Contributions of Service Industries to U.S. Gross Domestic Product, 2006

Source: Survey of Current Business, May 2007, p. 19, Table 2.



#### Where the Money in Manufacturing Is: Services

The sale of a product accounts for only a small portion of overall revenues.

100%

80%

60%

40%

20%

0%

Providing services to customers is where the real money is.

Personal Computers annual cost of PC use: \$6,259

network technical support

network administration

network equipment

nonproductive operations by end user (downtime, file management, etc.)

administration

technical support

desktop hardware

Locomotives total annual cost of rail operations: \$29 billion

yard operations, railroad administration, other

train operations

Infrastructure

freight car services

locomotive services

locomotives

Automobiles average annual household expenditure: \$6,064

other

repair

insurance

gas

used car purchase

new car purchase

total expenditure: 5X product costs

total expenditure: 21X product costs

total expenditure: 5X product costs

### Why study Services Marketing?

- Growth in service-based economies
- Service as a business imperative in manufacturing and IT
- Deregulated industries and professional service needs
- Services marketing is different
- Service equals profits

1-14

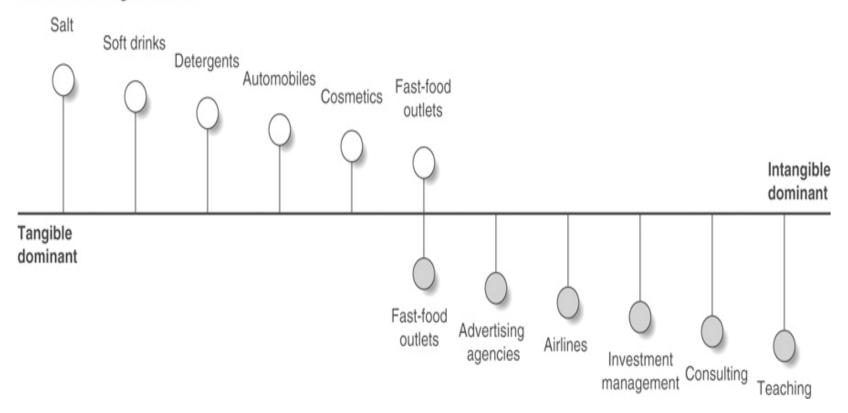
## Characteristics of Services Compared to Goods

Intangibility Heterogeneity **Simultaneous Production Perishability** and Consumption

#### **Tangibility Spectrum**

#### FIGURE 1.2 Tangibility Spectrum

Source: G. Lynn Shostack, "Breaking Free from Product Marketing," *Journal of Marketing* 41 (April 1977), pp. 73–80. Reprinted with permission of the American Marketing Association.



### Implications of Intangibility

- Services cannot be inventoried
- Services cannot be easily patented
- Services cannot be readily displayed or communicated
- Pricing is difficult

#### Implications of Heterogeneity

- Service delivery and customer satisfaction depend on employee and customer actions
- Service quality depends on many uncontrollable factors
- There is no sure knowledge that the service delivered matches what was planned and promoted

# Implications of Simultaneous Production and Consumption

- Customers participate in and affect the transaction
- Customers affect each other
- Employees affect the service outcome
- Decentralization may be essential
- Mass production is difficult

#### Implications of Perishability

 It is difficult to synchronize supply and demand with services

Services cannot be returned or resold

#### Why do firms focus on Services?

- Services can provide higher profit margins and growth potential than products
- Customer satisfaction and loyalty are driven by service excellence
- Services can be used as a differentiation strategy in competitive markets